



## Report of the Chair of Swansea Public Services Board

To the Public Services Board Scrutiny Performance Panel – 5 December 2018

### **Monitoring Report (PSB progress, updates and governance)**

<b>Purpose:</b>	To brief/update the PSB Scrutiny Performance Panel on progress, updates and governance of the PSB
<b>Content:</b>	A report on progress, updates and governance of the PSB.
<b>Councillors are being asked to:</b>	Consider the information provided and to forward views to the Chair via a letter from the Panel Convener
<b>Chair</b>	Andrew Davies - ABMU
<b>Lead Councillor:</b>	Councillor Rob Stewart, Cabinet Member for Economy & Strategy (Leader)
<b>Finance Officer:</b>	Paul Roach
<b>Legal Officer:</b>	Debbie Smith
<b>Equalities Officer:</b>	Rhian Millar
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## 1. Background

- 1.1. Swansea Public Services Board in its first phase of operation focused on the development of a Local Assessment of Well-being, followed by a second phase agreeing priorities for a long-term Local Development Plan. This extensive period

of intensive work to meet demanding statutory requirements has now ended and the focus moving forward is on delivery and implementation of those plans.

- 1.2. A new Chair and Vice Chair were appointed in October 2018, with Professor Andrew Davies as Chair, and Cllr Rob Stewart becoming Vice Chair. This change of leadership and other personnel changes within partner organisations presented an opportunity to take stock and evaluate the PSB's approach to forthcoming challenges.
- 1.3. Significant changes are taking place within the public sector landscape which impact Swansea PSB. In April 2019, changes in health board boundaries with responsibility for the commissioning of health services for the population of Bridgend moving from ABMU to Cwm Taf Health Board. As a result, there is a clear ambition for closer working between Neath Port Talbot and Swansea PSBs and closer alignment with the Western Bay Regional Partnership Board.
- 1.4. The relationship between PSBs and the Regional Partnership Boards (Western Bay RPB in the case of Swansea) is currently the subject of a Senedd Inquiry and a forthcoming Future Generations Commissioner Review. This reflects opportunities for closer working with the Regional Partnership Board in future.
- 1.5. There are acknowledged risks in terms of meeting the PSB's duty to deliver the Local Well-being Plan in the short term while long-term solutions are developed. Action plans have yet to be agreed, some delivery mechanisms have yet to be formalised and statutory Annual Reporting on distance travelled takes place in April 2019.

## **2. Progress**

- 2.1 Action Plans are under development but are not yet formally signed off. Objectives Delivery Groups are at differing stages of development reflecting the maturity and degree to which the activity is already well established in Swansea as a subject for multi-agency working or has been newly introduced.
- 2.2 However it should be noted that delivery of the majority of the actions is well underway and significant progress in each of the Objective Areas has been made. Successes to date range from signing up to the '*First 1000 Day Collaborative*', through the implementation of a regional green infrastructure project to the establishment of a Human Rights City Steering group.

### **3.1 Governance and Updates**

- 2.2 The structure, skills, expertise and organisation for delivery are significantly different to those needed in the PSB's initial period of operation. This need has been recognised and as an urgent priority, a governance review is currently underway so the PSB is better able to deliver its Well-Being Objectives.
- 2.3 This governance review meets a commitment set out in the Local Well-being Plan and is in line with best practice issued by the Well-being of Future Generations Commissioner.

- 2.4 The intention is that the new governance arrangements will be simplified with clarity about roles and responsibilities between the various parts of the PSB's structure. Streamlining governance is considered the most effective means of agreeing action plans and improving the implementation of the Local Well-being Plan.
- 2.5 The current PSB Structure offers significant opportunities to reduce complexity and streamline delivery.

**A simplified overview of the current PSB structure**



- 2.6 A small working group has been formed, consisting of individuals with expertise and experience in governance. This group will define terms of reference to enable further engagement.
- 2.7 In addition, actions were agreed at the October 2018 Core Group to improve accountability and communication with Objective Delivery Groups and subgroups. The Chair is writing to Objective Leads setting out responsibilities and requesting direct reporting of progress at each Core Group meeting.

**3. Equality Implications**

There are no Equalities issues within report

**4. Legal Implications**

There are no Legal issues within report

**5. Finance Implications**

There are no financial issues within report

**Appendices:**

Appendix A – Progress Tracker